

THE ELEMENTS OF VALUE CREATION

November 2011

RNC





Disclaimer

Cautionary Statements Concerning Forward-Looking Statements

This presentation contains "forward-looking information" including without limitation statements relating to mineral reserve estimates, mineral resource estimates, realization of mineral reserve and resource estimates, capital and operating cost estimates, the timing and amount of future production, costs of production, success of mining operations, the ranking of the project in terms of cash cost and production, permitting, economic return estimates, potential upsides, and the future price and supply and demand for nickel. Readers should not place undue reliance on forward-looking statements.

Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Corporation to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. The pre-feasibility study results are estimates only, are preliminary in nature and are based on a number of assumptions, any of which, if incorrect, could materially change the projected outcome. Until a positive feasibility study has been completed, and even with the completion of a positive feasibility study, there are no assurances that Dumont will be placed into production. Factors that could affect the outcome include, among others: the actual results of development activities; project delays; inability to raise the funds necessary to complete development; general business, economic, competitive, political and social uncertainties; future prices of metals; availability of alternative nickel sources or substitutes; actual nickel recovery; conclusions of economic evaluations; changes in project parameters as plans continue to be refined; accidents, labour disputes and other risks of the mining industry; political instability, terrorism, insurrection or war; delays in obtaining governmental approvals, necessary permitting or in the completion of development or construction activities. For a more detailed discussion of such risks and other factors that could cause actual results to differ materially from those expressed or implied by such forward-looking statements, refer to RNC's filings with Canadian securities regulators available on SEDAR at www.sedar.com.

Although the Corporation has attempted to identify important factors that could cause actual actions, events or results to differ materially from those described in forward-looking statements, there may be other factors that cause actions, events or results to differ from those anticipated, estimated or intended. Forward-looking statements contained herein are made as of the date of this presentation and the Corporation disclaims any obligation to update any forward-looking statements, whether as a result of new information, future events or results or otherwise, except as required by applicable securities laws

NI 43-101 Compliance

The technical information pertaining to the Dumont Nickel Project in this presentation is based on the news release titled "*Royal Nickel Pre-feasibility Study Demonstrates \$1 Billion Value (NPV8%); Dumont Nickel Project at Forefront of Next Generation of High Value, Low Cost Nickel Sulphide Projects*" published on November 1, 2011 that describes the results of the Dumont Nickel Project Pre-feasibility Study and was prepared in accordance with Canadian regulatory requirements by, or under the supervision of, Paul Staples, P. Eng., of Ausenco Limited, Sébastien Bernier of SRK Consulting (Canada) Inc. and David Penswick, P. Eng., all of whom are independent Qualified Persons as set out in National Instrument 43-101 Standards of Disclosure for Mineral Projects ("NI 43-101").

The Mineral Resource for the Dumont Deposit was classified according to the CIM Definition Standards for Mineral Resources and Mineral Reserves (December 2005) by Sébastien Bernier, P. Geo. (OGQ#1034, APGO#1847), an appropriate independent person for the purpose of NI 43-101.

The Mineral Reserve for the Dumont Deposit was classified according to the CIM Definition Standards for Mineral Resources and Mineral Reserves (December 2005) by David Penswick, P. Eng. (PEO#100111644), an appropriate independent person for the purpose of NI 43-101.

Preparation of this presentation has been supervised by Alger St-Jean, P. Geo., Vice President, Exploration of RNC and Qualified Person and Johnna Muinonen P. Eng., Vice President, Metallurgy, of RNC and Qualified Persons defined in NI 43-101. The full Dumont PFS, prepared as a NI 43-101 compliant Technical Report, will be filed under RNC's profile on SEDAR at www.sedar.com within 45 days.

All currency references in U.S. dollars, unless otherwise stated.



RNC – Elements of Value Creation

Broad Mining Experience

- 100+ years of proven mining industry experience
- Senior members of Inco, Falconbridge management teams
- Knowledge, experience to acquire additional assets



Strategic Asset

- 1 Billion tonne Reserve – one of largest nickel sulphide operations
- Annual production - 96 MM lbs first 19 years, 59 MM lbs next 12 years
- 2nd quartile cash cost - \$4.13 per pound, \$1.1 billion initial capital



Excellent Jurisdiction

- Outstanding mining jurisdiction - Abitibi region of Quebec
- Well-defined permitting process, low cost power
- All major support infrastructure in place



Significant Value Creation Potential

- \$1.1 billion project after-tax NPV_{8%}, 17% IRR @ \$9.00/lb Ni price
- Upside potential: Ferronickel product, iron ore (magnetite) by-product
- Comparable to leading base metal projects



Highly Experienced Management Team & Board

DIRECTORS

- Scott M. Hand**
 - Former Chairman & CEO of Inco Limited
 - Over 30 years in nickel industry
- Peter C. Jones**
 - Former President & COO of Inco Limited
 - Board member of Century Aluminum; former CEO of HBMS
- Peter Goudie**
 - Former Executive Vice President, Marketing at Vale Inco and Inco Limited
 - Recognized authority on global nickel markets and China
- Tom Griffis**
 - 20 years in the natural resource industry focused on early to mid stage financing and management
 - Co-chairman of Juno Special Situations Corporation
- Frank Marzoli**
 - Chairman, President and CEO of Marbaw International Nickel Corporation
- Gilles Masson**
 - Former Partner at PricewaterhouseCoopers LLP (25 years)
- Darryl Sittler**
 - Director of Wallbridge Mining Company Limited

MANAGEMENT

- Tyler Mitchelson**
President, CEO & Director
 - Recently, Vice President, Strategy, Business Planning and Brownfield Exploration, Vale Inco
 - Over 15 years experience at Vale Inco and Inco Limited
- Fraser Sinclair**
Chief Financial Officer
 - Former CFO Romarco Minerals Inc. and North American Palladium Ltd.
 - Over 30 years financial experience
- Mark Selby**
SVP, Business Development
 - 5 years with Inco Limited leading market research and later strategic planning
 - Recently senior member of business development and market research team for Quadra Mining
- Alger St-Jean**
Vice President, Exploration
 - 15 years in the mining industry, primarily focused on nickel
 - Former Senior Geologist with Xstrata Nickel (formerly Falconbridge)
- Johnna Muinonen**
Vice President, Metallurgy
 - Strong technical and operating mineral processing background; 9 years at Vale Inco / Inco limited
 - Recently in project management group in Vale Inco, project leader for Vale ultramafic project



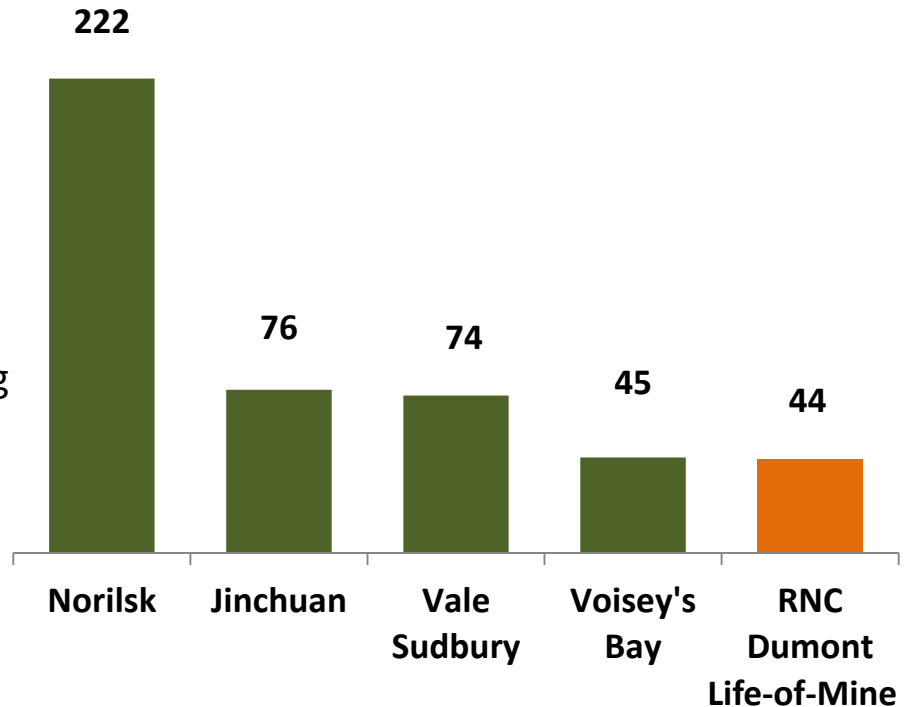
Pre-Feasibility Study Results

Confirms \$1.1 billion NPV_{8%} at \$US 9/lb nickel

- 1.1 billion tonne reserve at 0.27% nickel
- 31 year project life
- \$1.1 billion initial capital investment for 50ktpd mine/mill operation
 - Expansion to 100ktpd by fifth year of operation for \$0.7 billion
- \$4.13 C1 cash cost, 2nd quartile cost curve
- Average contained nickel production of 96 MM lbs (44kt) during 19 year mine life, 82 MM lbs (37kt) over 31 year project life including processing lower grade stockpile
- Single high grade concentrate – 33% nickel
- Recovery: 47% life of mine, 41% including lower grade stockpile
- Lower recoveries from flowsheet changes, lower cleaner recoveries, and specific orebody zones

Dumont Expected to be Among Largest Nickel Sulphide Operations

(RNC 100ktpd (LOM) vs Brook Hunt 2012 estimates) (Ktpa)



Significant Upside Potential
 Ferronickel product, iron ore (magnetite) by-product,
 mill recovery & open pit optimization



A Lower Cost, Lower Risk Project

- Initial capital reduced by 50% to \$1.1 billion from 100 ktpd scenario in PEA
- Total 100ktpd capital reduced by ~\$500 million from 100 ktpd scenario in PEA
- Operating costs reduced by 24% to \$7.89 per tonne

Capital Cost Summary

(\$ millions)	Initial Capital	Expansion Capital	LOM Capital ¹
Mine	\$335	\$169	\$725
Process	\$354	\$313	\$1,004
Tailings	\$30	\$11	\$133
Infrastructure	\$67	\$25	\$92
Indirects	\$184	\$117	\$301
Contingency	\$142	\$98	\$323
Total	\$1,112	\$733	\$2,578

¹ Life-of-mine capital includes \$733 million of sustaining capital

Operating Cost Summary

Operating Costs	\$ per pound	\$ per tonne ²
Mining	\$1.42	\$3.16
Processing	\$1.91	\$4.27
G & A	\$0.20	\$0.45
Total Site Cost	\$3.53	\$7.89
TC / RC	\$1.15	
By-products	(\$0.55)	
Total	\$4.13	

² \$/tonne ore milled .
Mining cost \$/tonne rock \$1.45

Structurally Low Cost

- Simplified flowsheet (SAG + 2 ball mills) x 2
- Low strip ratio 1.2:1
- Low electricity costs C\$ 4.3 cents/kWh
- Single concentrate
- Non-acid generating waste rock and tailings
- All major support infrastructure in place



1 Billion Tonne Reserve + Upside Potential

Reserve Estimate (November 1, 2011)

	Reserves (Mt)	Grade (%)	Contained Metals (Bln lbs)	Contained Metals (Mt)
Probable Reserves	1,070	0.27	6.341	2.876

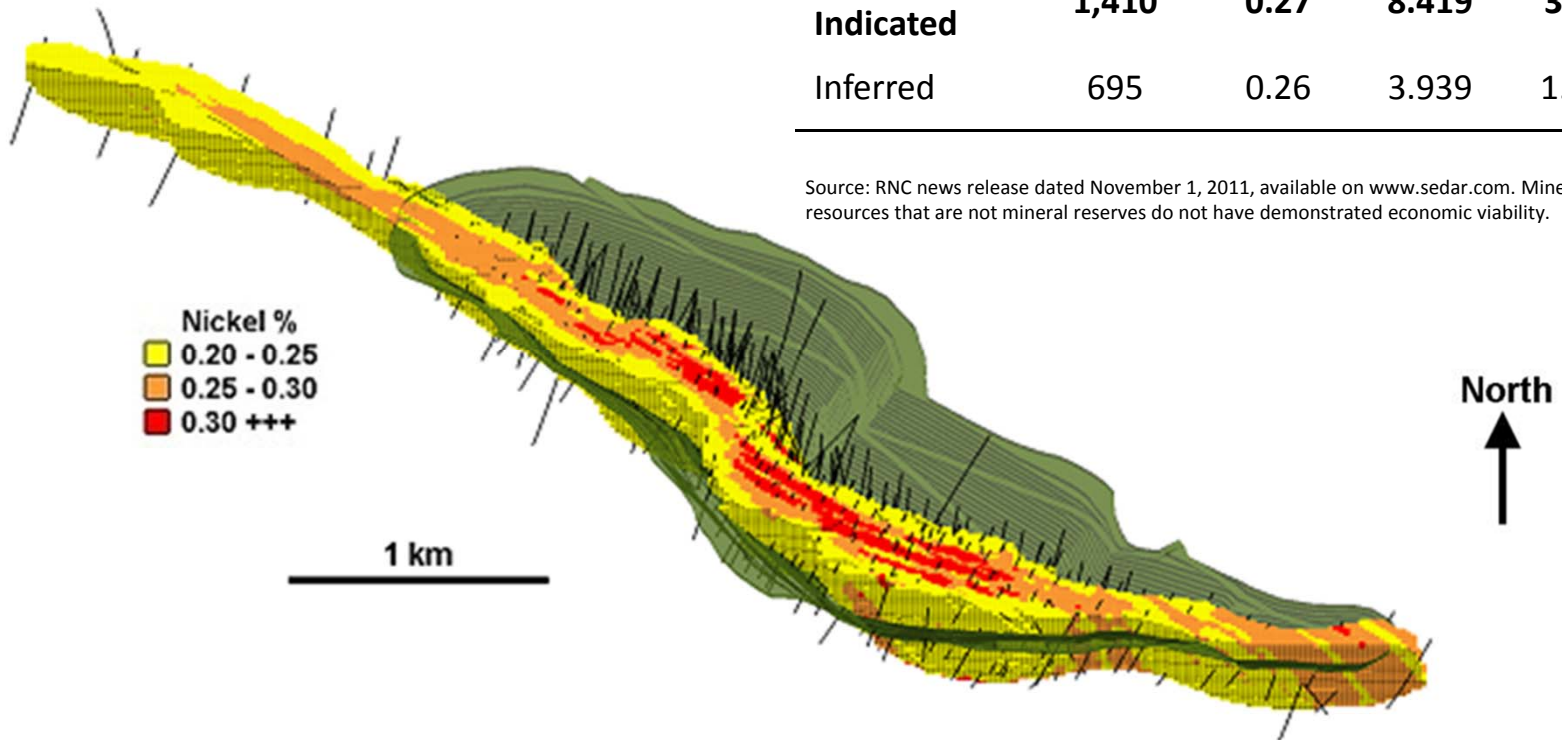
Source: RNC news release dated November 1, 2011, available on www.sedar.com.

Resource Estimate (November 1, 2011)

inclusive of Mineral Reserves

	Resources (Mt)	Grade (%)	Contained Metals (Bln lbs)	Contained Metals (Mt)
Measured	190	0.29	1.203	0.550
Indicated	1,220	0.27	7.216	3.270
Measured + Indicated	1,410	0.27	8.419	3.820
Inferred	695	0.26	3.939	1.790

Source: RNC news release dated November 1, 2011, available on www.sedar.com. Mineral resources that are not mineral reserves do not have demonstrated economic viability.



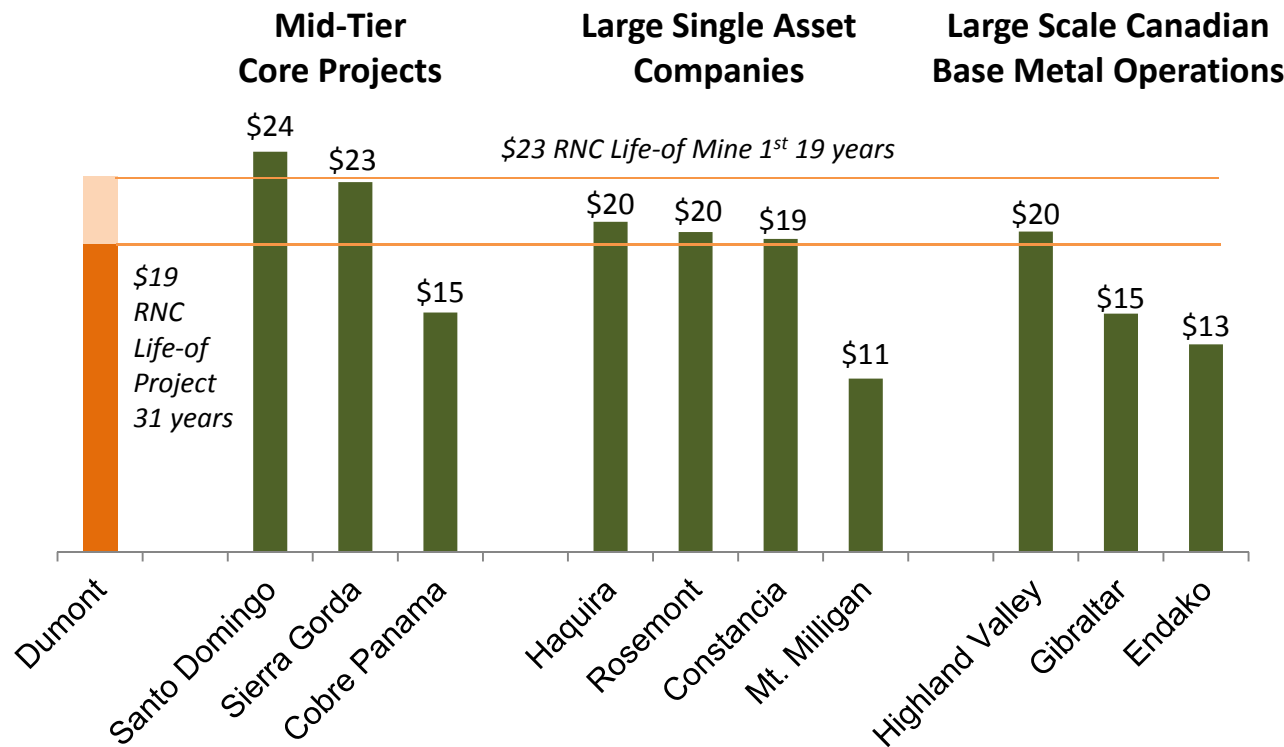


Dumont – Low Grade, But NOT Low Value

Nickel Industry Following Copper Industry to Larger Scale, Lower Grade

Dumont recoverable ore value is consistent with leading copper projects and other large scale base metal operations in Canada. Several of these projects have been acquired outright for \$450-750 MM and the remaining projects joint ventured.

Selected Projects - NSR / Revenue per tonne



- Acquisition Summary (\$ MM)

Far West (Santo Domingo)	\$756
Antares (Haquira)	\$452
Norsemont (Constancia)	\$527
Terrane (Mt. Milligan)	\$638

- Recovered nickel of 2.5-3 pounds per tonne at Dumont is consistent with:
 - 0.5-0.6% Cu-equivalent grade (at 85% recovery and \$2.50 long-term Cu price)
 - 0.1-0.13% Mo-equivalent grade (at 80% recovery and \$12 long-term Mo price)

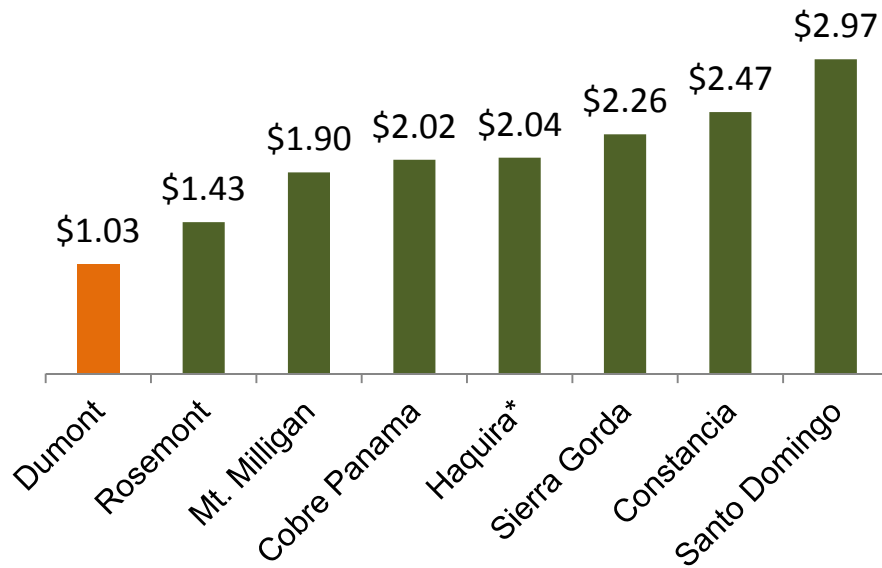
Values above sourced from latest technical reports filed on each project and reflects the base case pricing used in each report. Producing properties sourced from financial statements for recent selected where pricing consistent with long-term average pricing. Sources are detailed on slide 17 of this presentation.



Dumont – Low Grade, But NOT Low Value

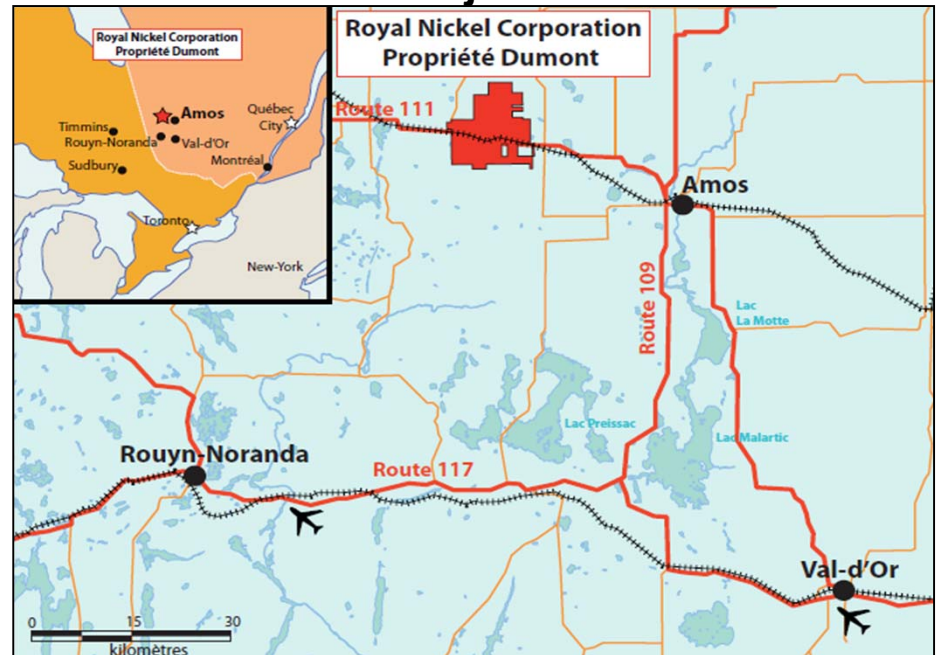
However, Dumont’s location next to existing major support infrastructure in the Abitibi region of Quebec allows the project to be developed with *a fraction* of the initial capital expenditure of these “leading projects”.

Initial Capital Intensity (\$/tonne reserve)



Source: Company technical reports, RNC analysis
 * Haqira technical report had only resources, and no reserves
 See slide 17 for specific sources

Dumont Project Location



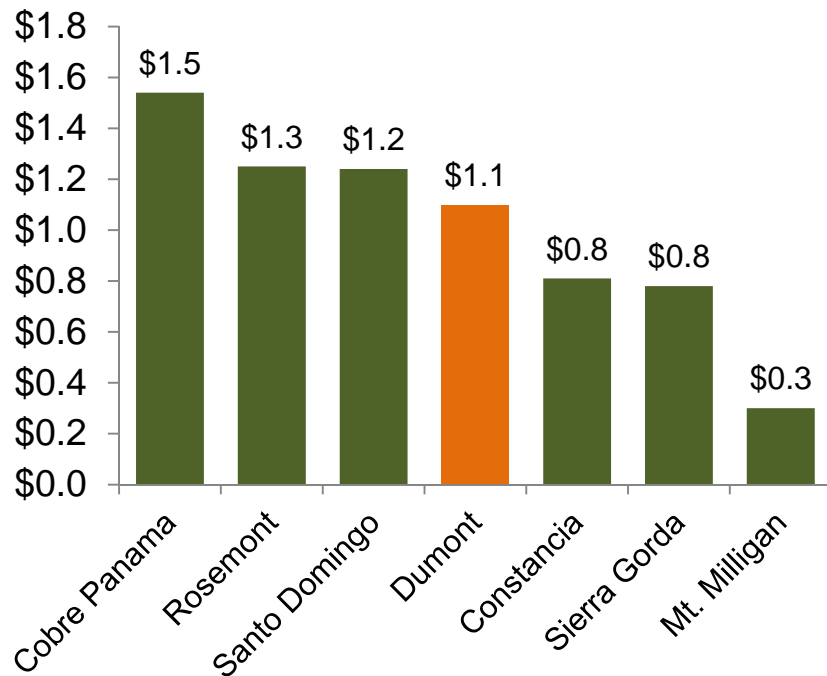
- Dumont has roads, rail line, water, and electricity connections nearby
- Significant communities in immediate area (with long history of resource development) eliminates need for on-site camp



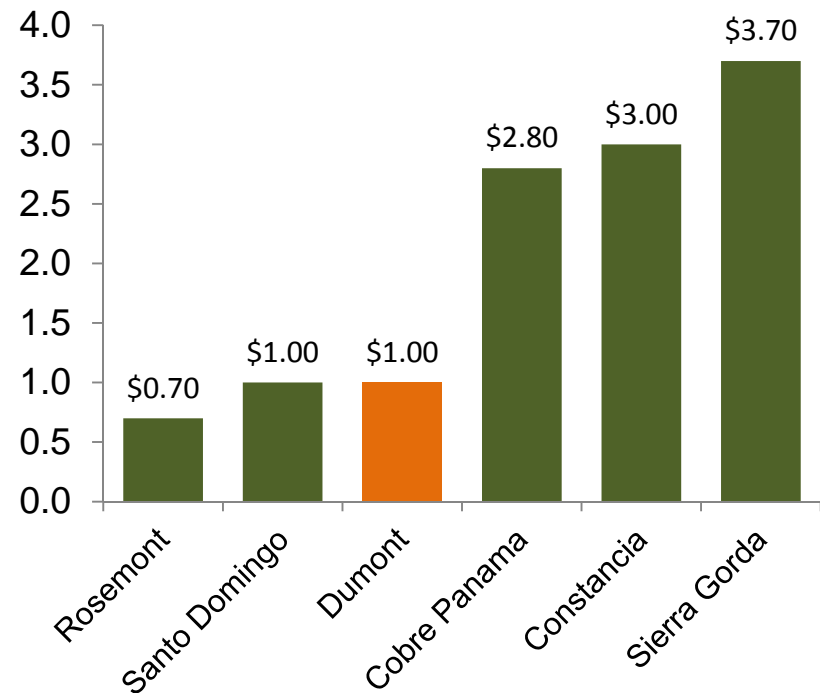
Dumont – Low Grade, But NOT Low Value

As a result, Dumont’s overall value compares favourably and requires a relatively low amount of initial capital to generate similar returns.

After-Tax NPV_{8%} (\$ Billion)
(except Rosemont NPV_{10%})



Initial Capital Investment \$
per \$ After-Tax NPV_{8%}



Note: Haquira project has not been included in these tables as an after-tax NPV was not calculated in their technical report.

Source: Company technical reports, RNC analysis

See slide 17 for specific sources

Game Changer: Ferronickel Directly From Dumont Concentrate

Separate study underway for downstream conventional roasting and reduction processing option that provides many potential benefits:

- Lower costs - simpler processing path compared to smelting and refining
 - Lab scale testwork yielded a high-grade ferronickel product (55-60% nickel vs. typical range of 15-40%)
 - Direct ferronickel from concentrate is analogous to eliminating refining step from 'smelting and refining'
- Higher recoveries - a high-grade ferronickel product means more payable nickel
 - Value for 98-99% of contained nickel compared to 90-93% typically paid by certain smelters
- Greater flexibility - opens door for many potential partners and customers
 - A desirable ferronickel product that should command a premium in many markets and a more attractive product for potential partners



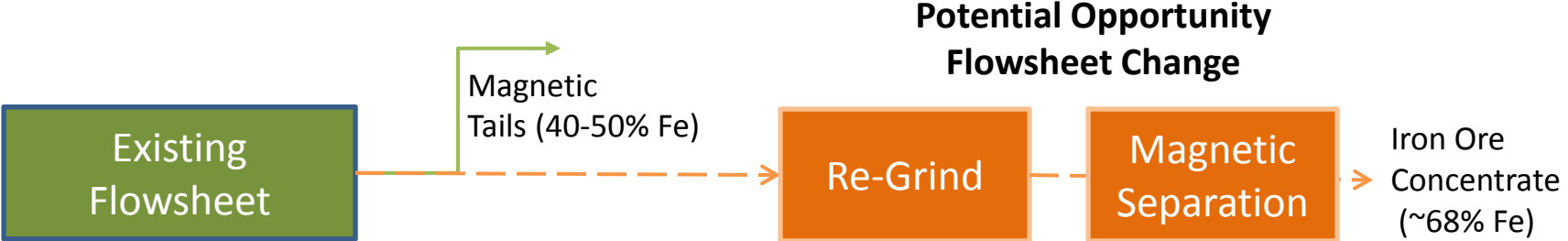
Ferronickel Button Produced Directly from Dumont Concentrate in Preliminary Testwork



Iron Ore (magnetite) By-product Opportunity

Preliminary lab scale testwork has indicated that a high grade iron ore (magnetite) concentrate grading approximately 68% iron can be produced

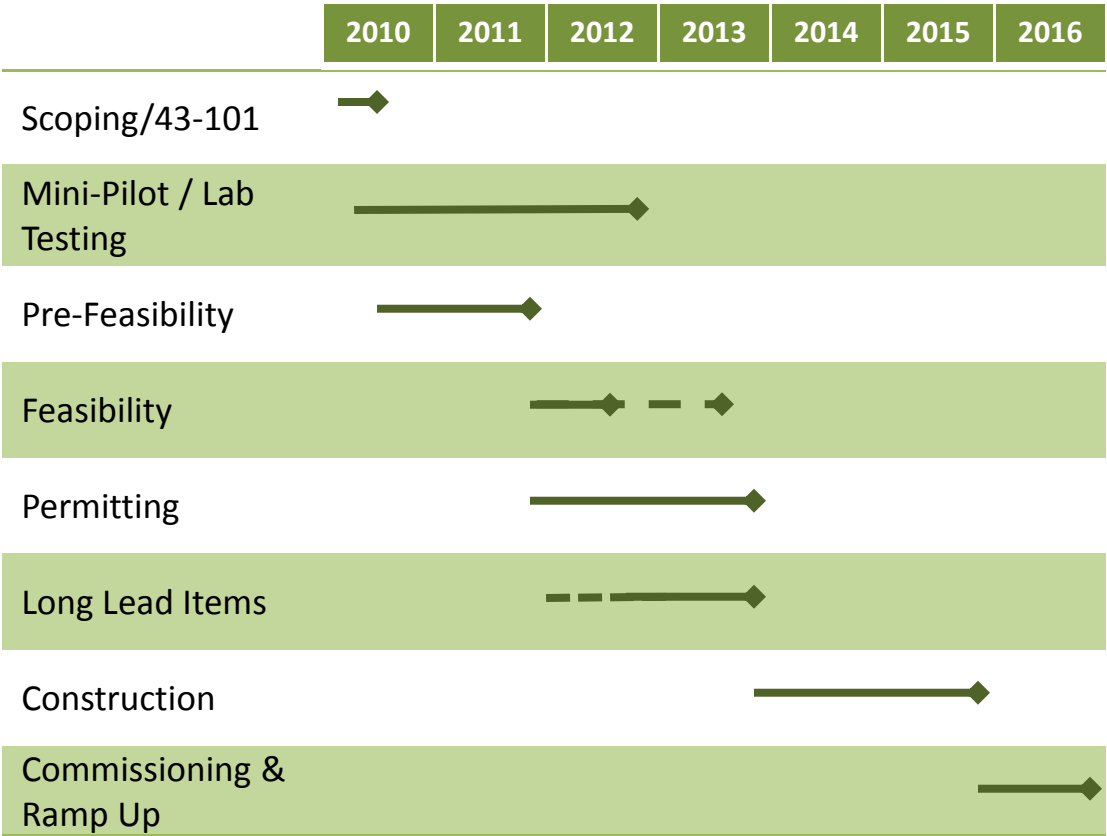
- Tails from the existing magnetic separation circuit in the mill design already contained 40-50% iron
- Testing has indicated that these tails could be upgraded by regrinding and processing with a low intensity magnetic separation circuit
- Test sample produced 2.4% of the initial mill feed as an iron ore (magnetite) concentrate. At a 100 ktpd operation, 2.4% of mill feed could represent over 850,000 tonnes of magnetite concentrate annually
- Additional testwork is currently underway to determine feasibility of producing the concentrate and marketability of the product. These results are expected to be incorporated into the feasibility study





Continuing to Advance Project

Project Development On-Time, On-Budget



Project Milestones Completed

- ✓ September 2010 - Preliminary Economic Assessment
- ✓ April 2011 - Prefeasibility study awarded to Ausenco/SRK Consulting
- ✓ May 2011 - Optimization study results support a simplified, lower cost and more robust flowsheet
- ✓ November 2011 – Pre-feasibility study Results: \$1.1 B after tax NPV_{8%}
- ✓ Site work to support feasibility study on schedule
- ✓ Community engagement process underway

Near Term Catalysts to Unlock Value (<12 months)

- November 2011 – Project notice to begin environmental permitting process
- End 2011 – Application to secure low industrial power rates
- End 2011 – Project Finance Advisor to be appointed
- Early 2012 – Project Director to be appointed

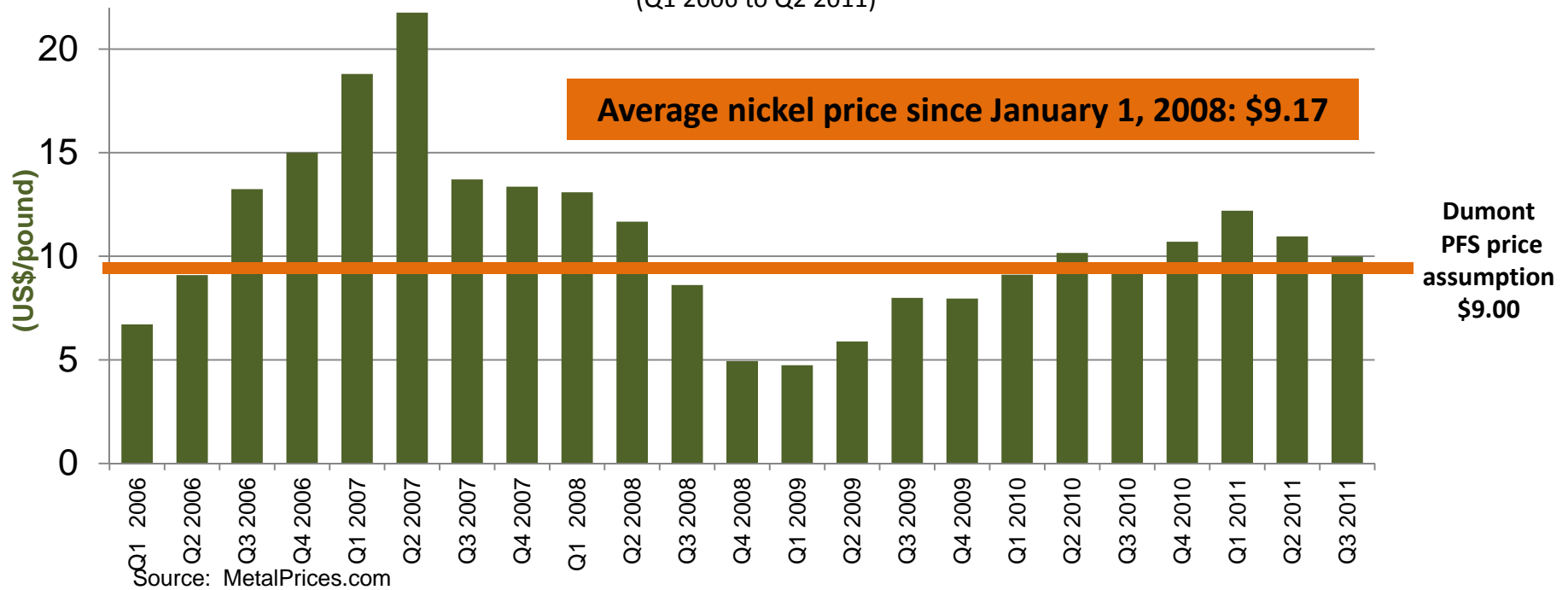


Nickel Continues to Surprise Market

- Nickel market expected to remain robust and provide support for prices higher than the \$9.00 per pound nickel price used in Dumont PFS
 - Prices have remained higher than \$9.00 per pound for 16 of the last 23 quarters
 - Nickel is only metal with a declining LME inventory to date in 2011
 - The average long-term nickel price of the 5 analysts who currently cover RNC is \$9.04
 - Nickel pig iron supply should support long-term prices as ore availability remains tight, and cost pressures are increasing due to higher RMB and input cost pressures

LME Quarterly Cash Nickel Price

(Q1 2006 to Q2 2011)

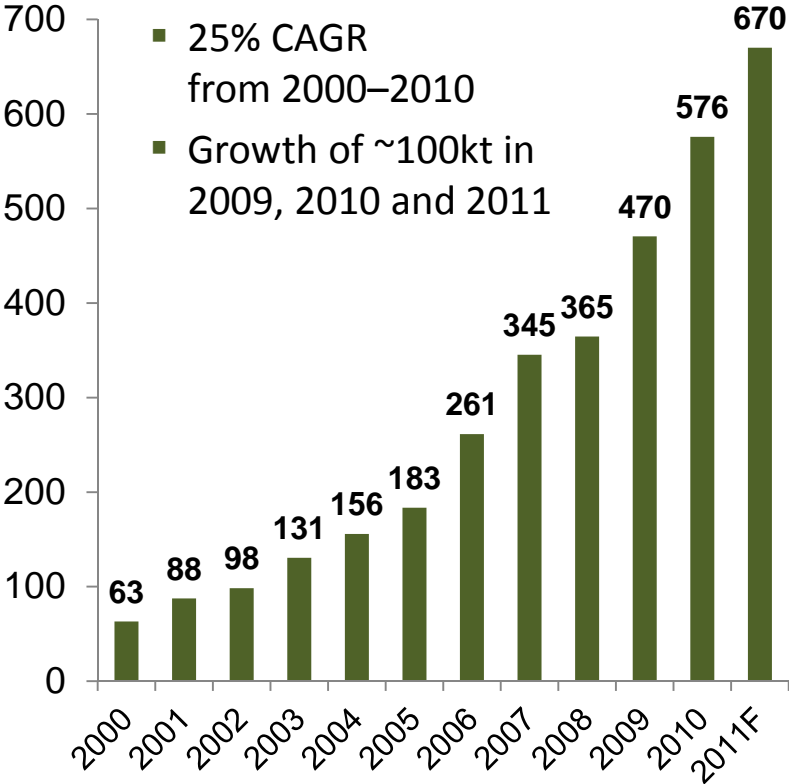




Chinese Nickel Demand

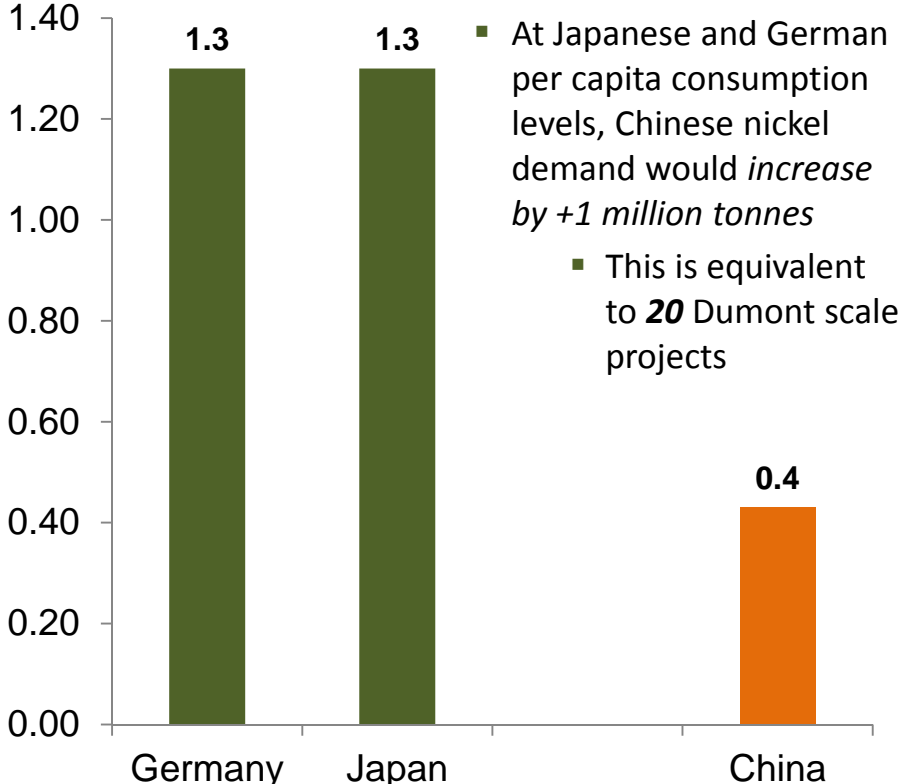
China's economic development has driven a 10-fold increase in nickel demand and will continue to be the primary driver of global demand

Chinese Nickel Demand
2000–2010 (kt)



Source: CRU, Macquarie

Nickel Consumption per Capita
2010 (kg/capita)



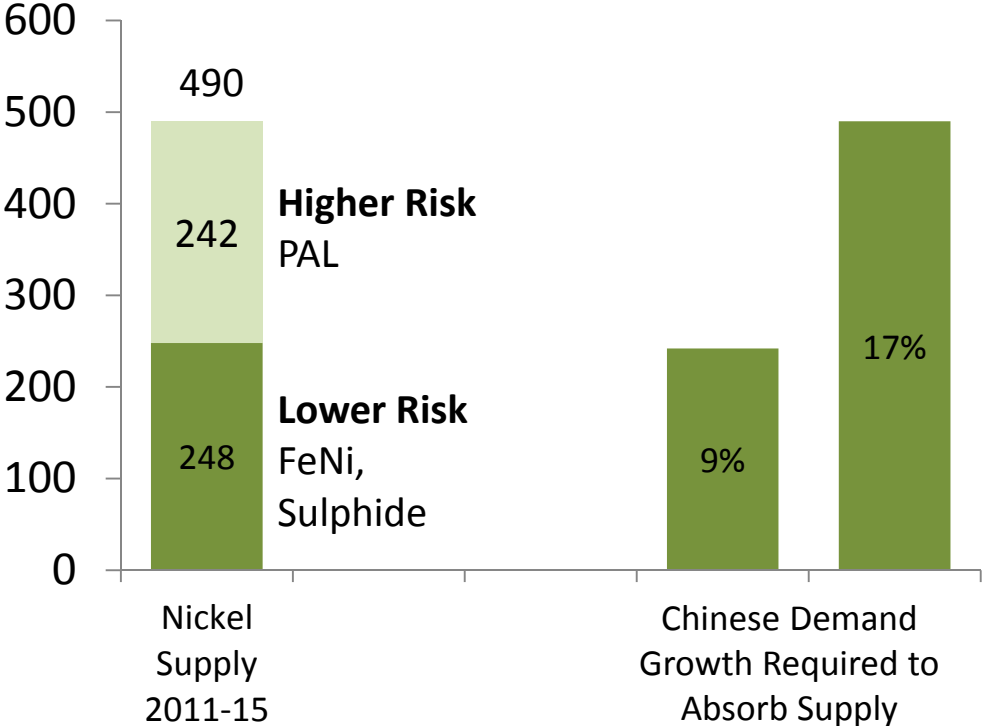
Source: CRU, RNC Analysis



Current Wave – Can't Meet Current Needs

Even with all current projects, supply still insufficient to satisfy Chinese demand

Nickel 2011–2015 Supply Growth vs. Chinese Demand Growth Required to Absorb it



- Low risk projects only permit 9% per year growth in Chinese demand (~1/3 of trend growth of 25%)
- Including all higher risk projects, only 17% demand growth possible (still only 2/3 of trend growth)
 - Assumes no demand growth in the rest of the world, mine supply from existing operations will not decline
- NPI supply effectively is swing production for the nickel market and a positive market force by tightening prices through cycles

Source: Brook Hunt – A Wood Mackenzie Company, RNC Analysis

Broad Mining
Experience



Strategic
Asset



Excellent
Jurisdiction



Significant
Value Creation
Potential

- **Pre-Feasibility Study confirms \$1.1 billion NPV_{8%} project value, 17% IRR at \$9/lb nickel**
- **A lower cost, lower risk project:**
 - Simplified flowsheet, staged development approach
 - Quebec location with all major support infrastructure already in place
- **Advancing project toward production by end-2015**
- **Dumont at forefront of next generation of nickel sulphide projects, nickel following copper industry toward lower grade, larger scale projects**
 - Lower cost, lower initial capital intensity allows lower grade ultramafic nickel deposits to be high value projects
 - Dumont comparable in recoverable value per tonne to leading large scale copper sulphide projects
- **A compelling project relative to leading base metal projects – low political, permitting, & infrastructure risk**
 - Location in Quebec, one of the top mining jurisdictions, in close proximity to existing infrastructure
- **Nickel market needs Dumont**
 - One of few large scale projects in pipeline scheduled to begin production in 2015

Appendix 1

Source Summary



Summary of Source Information

Project	Source	Pricing Assumption Au: \$/oz, Others \$/lb	Additional Comments
RNC Dumont	News release, Nov. 1, 2011	Ni \$9.00; Co \$12.00	All figures quoted directly from news release
Inmet, Cobre Panama	Technical Report May 3, 2010	Cu \$2.10; Au \$885; Mo \$13.00	All figures quoted directly from technical report
Quadra FNX, Sierra Gorda	Technical Report, June 8, 2011	Cu \$2.50; Mo \$12.00 Au \$1,000	All figures except NSR directly from technical report. NSR calculated using Table 23.23 by multiplying total payable metals X (base metal price assumptions less treatment charges for each metal outlined in Section 23.4)divided by total ore milled
Antares, Haquira (First Quantum)	Technical Report, Sep. 2, 2010	Cu \$2.25; Au \$907 Mo \$13.00	Capex directly from technical report. As PEA level report, in-pit resources (M,I &I) was used instead of reserves. No after-tax NPV was calculated. NSR calculated from Table 1-7 from Revenue backing out tax royalty divided by tonnes milled.
Norsemont Constancia (HudBay Minerals)	Technical Report, Feb. 21, 2011	Cu \$2.50; Mo \$14.50; Au \$1,000	All figures quoted directly from technical report. Note only the 732 Mt of reserve mined in the study was used for calculations
Terrane, Mt. Milligan (Thompson Creek)	Technical Report, October 23, 2009	Cu \$2.00; Au \$800;	All figures quoted directly from technical report
Augusta, Rosemont Copper	Technical Report March 17, 2009	Cu \$2.47; Mo \$22.70; Au \$784.65	All figures quoted directly from technical report except NSR which was calculated by taking figures from Table 1.53 for revenue figures less shipping, refining, and smelting charges
Capstone, Santo Domingo	Technical Report, Sep. 28, 2011	Cu \$2.50; Magnetite \$1.00/dmtu Fe Au \$1,000	All figures directly from technical report
Teck Highland Valley	Full Year 2009 Financials Date Mar,2010 23	Cu \$2.34; Mo \$11	Revenue per tonne calculated from revenue divided by tonnes milled for the Highland Valley operation
Thompson Creek Endako	10Q- 2 nd quarter 2010 Date Aug. 5, 2010	Mo \$15.66	Revenue per tonne calculated from revenue divided by tonnes milled for the Endako operation
Taseko Mines, Gibraltar	Full Year 2009 Financials Date Mar. 18, 2010	Cu \$2.31; Mo \$11.32	Revenue per tonne calculated from revenue divided by tonnes milled for the Gibraltar operation

Appendix 2

Additional PFS Highlights



Dumont Pre-feasibility Study Highlights

After-Tax NPV _{8%} (US\$ millions)	\$1,083			
After Tax IRR	16.6%			
Initial Capital (US\$ millions)	\$1,112			
Project Life (years)	31			
	50 ktpd Year 1-5 ¹	100 ktpd Year 6-19 ¹	Stockpile Year 20-31	Average
Ni Production (MM lbs/year)	62	108	59	82
Net (C1) Cash Costs (US\$/lb)	\$3.80	\$4.29	\$3.91	\$4.13
Concentrator Recovery	49%	47%	31%	41%
Strip Ratio ²	1.23	1.17	-	1.18
NSR (US\$/t)	\$26.68	\$22.38	\$13.42	\$18.79
Site Operating Costs (US\$/t)	\$9.96	\$9.76	\$5.42	\$7.89

1. Year 5 is a transition year from 50 to 100 ktpd and year 19 is a transition year from run of mine ore to stockpile processing.
2. Totals for 50 ktpd include 13 million tonnes of ore and 50 million tonnes of waste pre-stripped before production commences..

Source: RNC news release date November 1· 2011.

Note: assumes nickel price of US\$9.00/lb, US\$0.90 = C\$1.00.



Notes



Notes



Corporate Overview



Share Structure:

- | | |
|--|----------------------|
| ▪ Basic Shares Outstanding: | 88.9 million |
| ▪ Options (<i>Average exercise price: C\$1.88</i>) | 7.1 million |
| ▪ Warrants (<i>Average exercise price: C\$2.56</i>) | 16.5 million |
| ▪ Deferred/Restricted Shares | 2.0 million |
| ▪ Contingent Shares | 7.0 million |
| <hr/> | |
| ▪ Fully Diluted Shares Outstanding: | 121.5 million |
| <hr/> <hr/> | |
| ▪ Directors, Officers and Insiders Share Ownership: | 14% |

Balance Sheet Highlights:

- | | |
|-------------------------------------|----------------------|
| ▪ Cash and Cash Equivalents: | C\$27 million |
| ▪ Working Capital: | C\$26 million |
| ▪ Market Capitalization: | C\$58 million |

Shares outstanding and fully diluted shares outstanding as at November 9, 2011

Balance sheet highlights as at September 30, 2011; Market Capitalization as at November 25, 2011